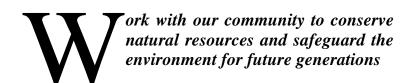
John Stufflebean, Director

M I S S I O N



#### City Service Areas

**Environmental and Utility Services** 

#### Core Services

#### Manage Potable Water

Develop, operate and maintain the City's municipal potable water system

#### Manage Recycled Water

Develop, operate and maintain a recycled water system that reduces effluent to the Bay and provides a reliable and high quality alternative water supply

# Manage Recycling and Garbage Services

Collect, process and dispose of solid waste to maximize diversion from landfills and protect public health, safety and the environment

#### Manage Urban Runoff Quality

Protect the health of the South Bay watershed through regulatory programs that prevent pollution from entering the storm sewer system and waterways

#### Manage Wastewater

Manage wastewater for suitable discharge into the South San Francisco Bay and for beneficial reuse to protect the environment and public health

# Protect Natural and Energy Resources

Promote enhanced air quality, environmentally responsible land use, and conservation of water and energy resources

Strategic Support: Public Education, Long Range Planning, Employee Services, Facility Management, Financial Management, Information Technology Services, Clerical Support, and Materials Management

# Department Budget Summary

	2005-2006 Actual 1	2006-2007 Adopted 2		2007-2008 Forecast 3	2007-2008 Adopted 4	% Change (2 to 4)
Dollars by Core Service						
Manage Potable Water	\$ 16,781,942	\$ 19,479,522	\$	21,856,642	\$ 21,763,442	11.7%
Manage Recycled Water	2,457,772	3,929,254	-	4,233,192	4,233,192	7.7%
Manage Recycling and Garbage Services	61,737,811	68,952,638		83,427,165	83,670,498	21.3%
Manage Urban Runoff Quality	4,447,924	5,808,278		5,591,196	6,172,472	6.3%
Manage Wastewater	50,510,843	53,211,230		56,508,353	59,927,754	12.6%
Protect Natural and	997,454	2,691,950		2,403,273	2,939,340	9.2%
Energy Resources						
Strategic Support	6,760,178	7,810,593		7,679,992	7,679,992	(1.7%)
Total	\$ 143,693,924	\$ 161,883,465	\$	181,699,813	\$ 186,386,690	15.1%
Dollars by Category						
Personal Services						
Salaries/Benefits	\$ 40,757,929	\$ 47,029,894	\$	47,948,576	\$ 50,942,453	8.3%
Overtime	 950,028	881,769		860,407	860,407	(2.4%)
Subtotal	\$ 41,707,957	\$ 47,911,663	\$	48,808,983	\$ 51,802,860	8.1%
Non-Personal/Equipment	101,985,967	113,971,802		132,890,830	134,583,830	18.1%
Total	\$ 143,693,924	\$ 161,883,465	\$	181,699,813	\$ 186,386,690	15.1%
Dollars by Fund						
General Fund	\$ 1,119,982	\$ 1,664,344	\$	1,700,967	\$ 1,785,919	7.3%
Integrated Waste Mgmt	61,415,239	68,092,293		82,489,765	83,035,717	21.9%
Sewer Svc & Use Charge	329,519	831,099		995,973	1,040,269	25.2%
SJ/SC Treatment Plant Oper	58,807,045	65,007,941		68,169,995	71,014,827	9.2%
Storm Sewer Operating	4,846,110	6,340,920		6,112,960	6,738,532	6.3%
Water Utility	16,720,849	19,402,789		21,665,244	21,648,628	11.6%
Capital Funds	455,180	544,079		564,909	1,122,798	106.4%
Total	\$ 143,693,924	\$ 161,883,465	\$	181,699,813	\$ 186,386,690	15.1%
Authorized Positions	446.50	462.50		446.50	476.50	3.0%

#### **Budget Reconciliation**

	Positions	All Funds (\$)	General Fund (\$)
Year Budget (2006-2007):	462.50	161,883,465	1,664,344
Base Adjustments			
Fime Prior Year Expenditures Deleted			
budget: Public Area Recycling Program		(185,000)	
PS Mapping of Potable System Critical Infrastructure		(45,000)	
w Hauler Transition		(162,000)	
ean and Green Downtown Contract		(200,000)	
JBS Implementation		(253,363)	
aterial Characterization Study		(300,000)	
ormwater Program Resources		(350,000)	
ts Oils and Grease Inspection Program		(6,600)	
PA - Administrative Order		(400,000)	
One-Time Prior Year Expenditures Subto	tal: 0.00	(1,901,963)	
nical Adjustments to Costs of Ongoing Activitie	s		
lary/benefit changes and the following		2,322,363	(23,23
sition reallocations:		,- ,	( -, -
.0 Process and System Specialist to 1.0 Senior Process			
nd System Specialist			
.0 Analyst II to 2.0 Senior Analyst			
.0 Administrative Officer to 1.0 Deputy Director			
.0 Assistant Director to 1.0 Deputy Director			
.0 Electrician to 1.0 Maintenance Superintendent			
.0 Senior Plant Operator to 1.0 Plant Mechanical Superv	isor		
.0 Plant Attendant to 1.0 Senior Plant Mechanic			
.0 Secretary to 1.0 Analyst II			
.0 Instrument Control Technician to 1.0 Senior Instrumer	nt		
Control Technician			
.0 Associate Engineer to 1.0 Senior Water Systems			
echnician			
<ul> <li>.0 Environmental Inspector II to 1.0 Senior Environmental Inspector</li> </ul>	al		
.0 Associate Environmental Services Specialist to 1.0			
larketing/Public Outreach Manager			

- 1.0 Senior Engineer to 1.0 Laboratory Supervisor
- 1.0 Environmental Services Specialist to 1.0 Supervising Environmental Services Specialist
- 1.0 Secretary to 1.0 Analyst
- 2.0 Senior Office Specialist to 2.0 Principal Office Specialist
- 1.0 Senior Environmental Services Specialist to 1.0 Senior Geographic Information Systems Specialist

#### Budget Reconciliation (Cont'd.)

	Positions	All Funds (\$)	General Fund (\$)
Base Adjustments (Cont'd.)	_		
Technical Adjustments to Costs of Ongoing Activities			
(Cont'd.)	(40.00)	(4.540.050)	0
<ul> <li>Transfer and reallocation of funding for Recycle Plus         Call Center to the Information Technology         Department to support the Integrated Billing System and Customer Contact Center:         - 2.0 Analyst     </li> </ul>	(16.00)	(1,516,056)	0
- 3.0 Principal Office Specialist			
- 2.0 Senior Analyst			
- 9.0 Senior Office Specialist			
- Non-personal/equipment funding	(4.00)	(04.460)	0
<ul> <li>Transfer of 1.0 Senior Account Clerk to Finance</li> <li>Department for Integrated Billing System support</li> </ul>	(1.00)	(81,168)	0
1.0 Environmental Service Specialist for PG&E	1.00	120,517	0
Energy Partnership Grant (second of three years)	1.00	120,317	U
Single-Family Dwelling contract adjustments		11,855,665	0
Yard waste collection/street sweeping contract adjustments		4,264,196	17,864
Changes in water purchases, costs, and customer base		1,538,000	0
Changes in water paramases, costs, and customer base     Changes in overhead costs		792,216	0
Multi-Family dwelling contract adjustments		562,353	0
Changes in chemical costs		380,000	0
Changes in Neighborhood Clean-up Program costs		156,895	0
Changes in technical support/water sampling & analysis costs		75,000	0
In-Lieu fee adjustment		57,000	0
Plant Technical Document Management annualization		33,209	0
Civic Litter Modules		27,070	27,070
<ul> <li>Construction and Demolition Diversion Deposit Program annualization</li> </ul>		23,122	0
Community-Based Organizations COLA		14,922	14,922
Outside Lab Testing COLA		14,000	0
Go Green Program for Schools annualization		5,397	0
<ul> <li>Pollution Prevention Program annualization</li> </ul>		5,108	0
Storm Water Program annualization		2,902	0
Changes in gas and electricity costs		940,000	0
Changes in vehicle maintenance and operations costs		125,600	0
Technical Adjustments Subtotal	(16.00)	21,718,311	36,623
2007-2008 Forecast Base Budget:	446.50	181,699,813	1,700,967

#### Budget Reconciliation (Cont'd.)

	Positions	All Funds (\$)	General Fund (\$)
Investment/Budget Proposals Approved	_		
Manage Potable Water			
Environmental & Utility Services CSA			
- Integrated Billing System Staffing	(1.00)	(93,200)	0
Manage Potable Water Subtotal:		(93,200)	0
Manage Recycling and Garbage Services Environmental & Utility Services CSA			
- Integrated Waste Management Program Administrative Efficiencies	2.00	(27,194)	0
- Community-Based Organizations Funding Reduction		(24,079)	(24,079)
- Las Plumas Site Maintenance	1.00	177,656	0
- Public Litter Can Maintenance Funding Shift	1.00	0	0
- Civic Yard Trimmings Collection Funding Shift		0	(235,200)
- Rebudget: Public Area Recyling Program		116,950	0
Manage Recycling and Garbage Services Subtotal:	4.00	243,333	(259,279)
Manage Urban Runoff Quality Environmental & Utility Services CSA			
- Watershed Enforcement Staffing	2.00	237,384	0
- 2008-2009 Storm Sewer Rate Increase Noticing and Outreach		200,000	0
- Construction Site Inspector Staffing	1.00	118,692	0
- Rebudget: Watershed Outreach Program		25,200	0
Manage Urban Runoff Quality Subtotal:	3.00	581,276	0
Manage Wastewater Environmental & Utility Services CSA			
- Plant Infrastructure Management Program	5.00	792,849	0
- Plant Preventative Maintenance Program	5.00	660,518	0
- Plant As-Built Drawing Program	5.00	557,889	0
- Plant Expansion and Reliability Improvements	3.00	461,006	0
- Plant Lab Staffing	2.00	187,565	0
- Plant Industrial Safety Program	1.00	153,511	0
- Plant Master Plan Outreach		100,000	0
- Pretreatment Program Staffing		86,692	0
- Diesel Retrofit Mandate Compliance		75,000	0
- Pollution Prevention Program Expansion		75,000	0
- Plant HVAC Management Program	1.00	56,321	0
- Infrastructure Mapping Equipment		50,000	0
- Vehicle Maintenance Staffing		(4,000)	0
- Rebudget: WET Rebate Program		90,000	0
- Rebudget: Watershed Outreach Program		77,050	0
Manage Wastewater Subtotal:	22.00	3,419,401	0

#### Budget Reconciliation (Cont'd.)

	Positions	All Funds (\$)	General Fund (\$)
Investment/Budget Proposals Approved (Cont'd.)	_		
Protect Natural and Energy Resources Environmental & Utility Services CSA			
- Green Building Policy Implementation	1.00	200,695	8,859
- Energy Efficiency Program	1.00	0	0
- Rebudget: Energy Watch Grant		298,685	298,685
- Rebudget: Silicon Valley Energy Program Grant		36,687	36,687
Protect Natural and Energy Resources Subtotal:	2.00	536,067	344,231
Total Investment/Budget Proposals Approved	30.00	4,686,877	84,952
2007-2008 Adopted Budget Total	476.50	186,386,690	1,785,919

# Departmental Position Detail

Position	2006-2007 Adopted	2007-2008 Adopted	Change
Account Clerk II	3.00	3.00	-
Accountant II	3.00	3.00	-
Accounting Technician	2.00	1.00	(1.00)
Administrative Assistant	1.00	1.00	-
Administrative Officer	3.00	2.00	(1.00)
Air Conditioning Mechanic	2.00	3.00	1.00
Analyst I/II	14.00	11.00	(3.00)
Aquatic Toxicologist	1.00	1.00	-
Assistant Director	1.00	0.00	(1.00)
Assistant Environmental Services Specialist	1.00	1.00	-
Assistant Heavy Diesel Equipment Operator Mechanic	3.00	3.00	
Associate Engineer	13.00	14.00	1.00
Associate Engineering Technician	2.00	4.00	2.00
Associate Environmental Services Specialist	6.00	6.00	-
Biologist Biologist	4.00	4.00	
Chemist	6.00	7.00	1.00
Chemist PT	1.00	1.00	-
Cross Connection Specialist	1.00	1.00	
Custodian	4.00	4.00	
Deputy Director	3.00	5.00	2.00
Director Environmental Services	1.00	1.00	2.00
Division Manager	4.00	5.00	1.00
Electrical Maintenance Supervisor	1.00	1.00	-
Electrician	8.00	11.00	3.00
Engineer II	4.00	4.00	- 5.00
Engineer, Maintenance Services, Water Pollution Control	1.00	0.00	(1.00)
Engineering Technician II	5.00	5.00	(1.00)
Environment Inspector II	28.00	30.00	2.00
Environment Inspector, Assistant	6.00	6.00	2.00
Environment Inspector, Assistant	2.00	3.00	1.00
Environmental Compliance Officer	1.00	1.00	1.00
Environmental Services Program Manager	3.00	3.00	
Environmental Services Specialist	29.00	30.00	1.00
Financial Analyst	1.00	2.00	1.00
Geographic Information Systems Specialist	1.00	1.00	1.00
Heavy Diesel Equipment Operator Mechanic	13.00	13.00	
	1.00	1.00	<u>-</u>
Heavy Diesel Equipment Supervisor			
Heavy Equipment Operator	7.00 2.00	7.00	1.00
Information Systems Analyst		3.00 1.00	1.00
Instrument Control Supervisor Instrument Control Technician	1.00		1.00
Laboratory Supervisor	7.00 1.00	8.00 2.00	1.00
		14.00	1.00
Laboratory Technician II  Maintenance Assistant	13.00 1.00	1.00	1.00
			1.00
Maintenance Superintendent  Marketing & Public Outroach Manager	0.00 1.00	1.00	1.00
Marketing & Public Outreach Manager		2.00	1.00
Marketing & Public Outreach Representative I	1.00	1.00	-

#### Departmental Position Detail (Cont'd.)

Position	2006-2007 Adopted	2007-2008 Adopted	Change
Marketing & Public Outreach Representative II	4.00	4.00	-
Microbiologist	1.00	1.00	-
Network Engineer	1.00	1.00	-
Network Technician II	2.00	2.00	-
Office Specialist II	11.00	11.00	-
Office Specialist II PT	0.50	0.50	-
Painter Supervisor Water Pollution Control	1.00	1.00	-
Painter Water Pollution Control	7.00	7.00	-
Planner II	1.00	1.00	-
Plant Assistant General Operations Supervisor	1.00	1.00	-
Plant Attendant	4.00	3.00	(1.00)
Plant General Operations Supervisor	1.00	1.00	-
Plant Mechanic	26.00	29.00	3.00
Plant Mechanical Supervisor	1.00	2.00	1.00
Plant Operator	38.00	38.00	-
Plant Shift Supervisor	6.00	6.00	
Principal Accountant	2.00	2.00	
Principal Construction Inspector	1.00	1.00	
Principal Office Specialist	6.00	5.00	(1.00)
Principal Water Systems Technician	2.00	2.00	-
Process and Systems Specialist II	2.00	1.00	(1.00)
Program Manager II	1.00	2.00	1.00
Research Chemist	2.00	2.00	-
Research Microbiologist	1.00	1.00	
Sanitary Engineer	9.00	8.00	(1.00)
Secretary	2.00	1.00	(1.00)
Senior Account Clerk	5.00	4.00	(1.00)
Senior Accountant	5.00	5.00	- (::::::
Senior Air Conditioning Mechanic	1.00	1.00	
Senior Analyst	4.00	4.00	
Senior Construction Inspector	2.00	2.00	
Senior Custodian	1.00	1.00	
Senior Electrician	2.00	2.00	
Senior Engineer	7.00	8.00	1.00
Senior Engineering Technician	4.00	5.00	1.00
Senior Environmental Services Specialist	1.00	0.00	(1.00)
Senior Geographic Information Systems Specialist	0.00	1.00	1.00
Senior Heavy Diesel Equipment Operator Mechanic	3.00	3.00	-
Senior Heavy Equipment Operator	1.00	1.00	
Senior Instrument Control Technician	1.00	2.00	1.00
Senior Maintenance Worker	0.00	2.00	2.00
Senior Office Specialist	15.00	6.00	(9.00)
Senior Plant Mechanic	4.00	5.00	1.00
Senior Plant Operator	14.00	14.00	-
Senior Process and Systems Specialist	2.00	3.00	1.00
Senior Water Meter Reader	1.00	1.00	-
- Comor vvator Mictor Mcador	1.00	1.00	

# Departmental Position Detail (Cont'd.)

Position	2006-2007 Adopted	2007-2008 Adopted	Change
Senior Water Systems Technician	2.00	3.00	1.00
Staff Specialist	5.00	5.00	-
Staff Technician	3.00	3.00	-
Supervising Applications Analyst	1.00	1.00	-
Supervising Environmental Services Specialist	10.00	11.00	1.00
Systems Control Supervisor	1.00	1.00	-
Warehouse Supervisor	1.00	1.00	-
Warehouse Worker I	3.00	3.00	-
Warehouse Worker II	1.00	1.00	-
Water Meter Reader	2.00	2.00	-
Water Systems Technician	9.00	9.00	-
Yard Master	1.00	1.00	-
Total Positions	462.50	476.50	14.00